



IRPC Net Zero Transition 2023

JANUARY 17 , 2023

Report to Corporate Governance and Sustainability Committee

# IRPC Route to Net Zero

ความมุ่งมั่นและตั้งใจของไออาร์พีซี  
เพื่อความมุ่งสู่องค์กรก๊าซเรือนกระจกเป็นศูนย์ ภายในปี 2060

## ECO-OPERATION & Technology

### Energy efficiency

การปรับปรุงประสิทธิภาพการผลิต

### Renewables

เชื้อเพลิงทดแทนและพลังงานหมุนเวียน



**IRPC**

FUTURE IS  
NET ZERO  
2060

## ABSORPTION AND OFFSET

กิจกรรมชดเชยการปล่อยก๊าซเรือนกระจก

### Carbon Capture , Utilization and Storage (CCUS)

ศึกษาเทคโนโลยีการดักจับและการกักเก็บคาร์บอน

### Community Engagement & Forestation

การมีส่วนร่วมกับสังคมและชุมชน

## RESHAPE PORTFOLIO

ปรับโมเดลธุรกิจเป็น Green Business

### Circular economy

การนำหลักเศรษฐกิจหมุนเวียนมาประยุกต์ใช้

### Green Product

ผลิตภัณฑ์ใหม่เพื่อสิ่งแวดล้อมและชีวิตที่ดีขึ้น

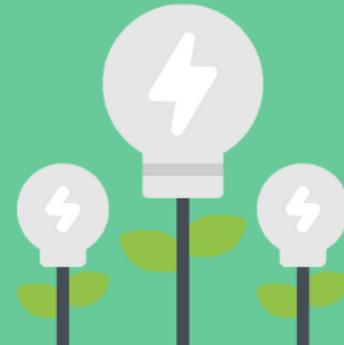
### Waste Management

การบริหารจัดการของเสียจากการผลิตอย่างเป็นระบบ



O<sub>2</sub>

CO<sub>2</sub>



# Given these major levers, and potential solutions

	Major levers	GHG reduction potential <sup>1</sup>	Potential solutions
Eco-Operation & Technology (Net Zero Lab)	Energy efficiency	~10%	<ul style="list-style-type: none"> <li>Advanced analytics (AA) to further optimize set points and APC</li> <li>Extensive capability development and change management program to reach EII top quartile and zero routine flaring target</li> </ul>
	Blue / Green H2	~20%	<ul style="list-style-type: none"> <li>Liaise with government to support low carbon initiatives</li> <li>Partnership with PTTEP for CCU</li> <li>Partnership with GPSC / EGAT for RES</li> </ul>
	CCUS	~30%	<ul style="list-style-type: none"> <li>Partner with PTTEP to secure CCS capacity and gain economies of scale in capture technology acquisition</li> </ul>
	Renewables	~20%	<ul style="list-style-type: none"> <li>Switching operations to renewable energy and alternative fuels: divest coal to NG, solar power, biofuels</li> <li>Seek out opportunity in solar / wind business</li> <li>Partnership with GPSC / EGAT,</li> </ul>
Reshape portfolios	New stream product & Circular economy	~10%	<ul style="list-style-type: none"> <li>Portfolio adjustment : Increase new-stream 70% by 2030 including Hygiene &amp; Life Science, Advanced Material, Sustainable Business</li> <li>Circular economy target</li> </ul>
Absorption and offset	Forestation	~10%	<ul style="list-style-type: none"> <li>The creation of stakeholder engagement and social impact through community forest development</li> </ul>

1. Reduction potential against the baseline

# Reaching net-zero emissions requires work both in boardrooms and on shopfloors

● Steps usually completed by companies    ● Additional steps required for sustainability impact

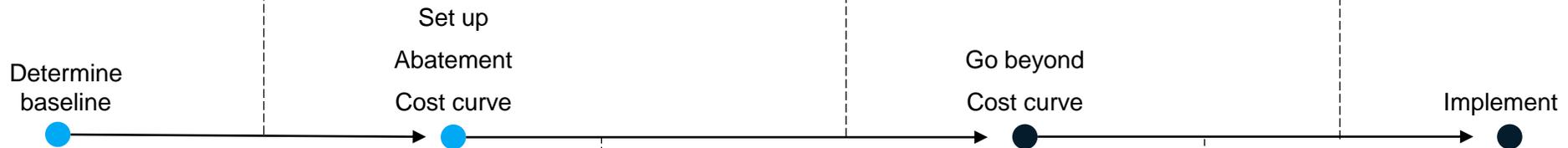
## Boardroom actions



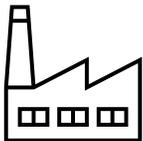
Assess decarbonization potential  
 Launch boardroom-level decarbonization levers  
 Incorporate sustainability concerns and GHG reduction in project steering committee  
 Review product and asset portfolio

Seek out green financing for decarbonization efforts  
 Change internal financing rules  
 Make big bets on process, products, and geographies

Gear organizations toward sustainability goals  
 Execute strategy (e.g. drive green business, review product portfolio)



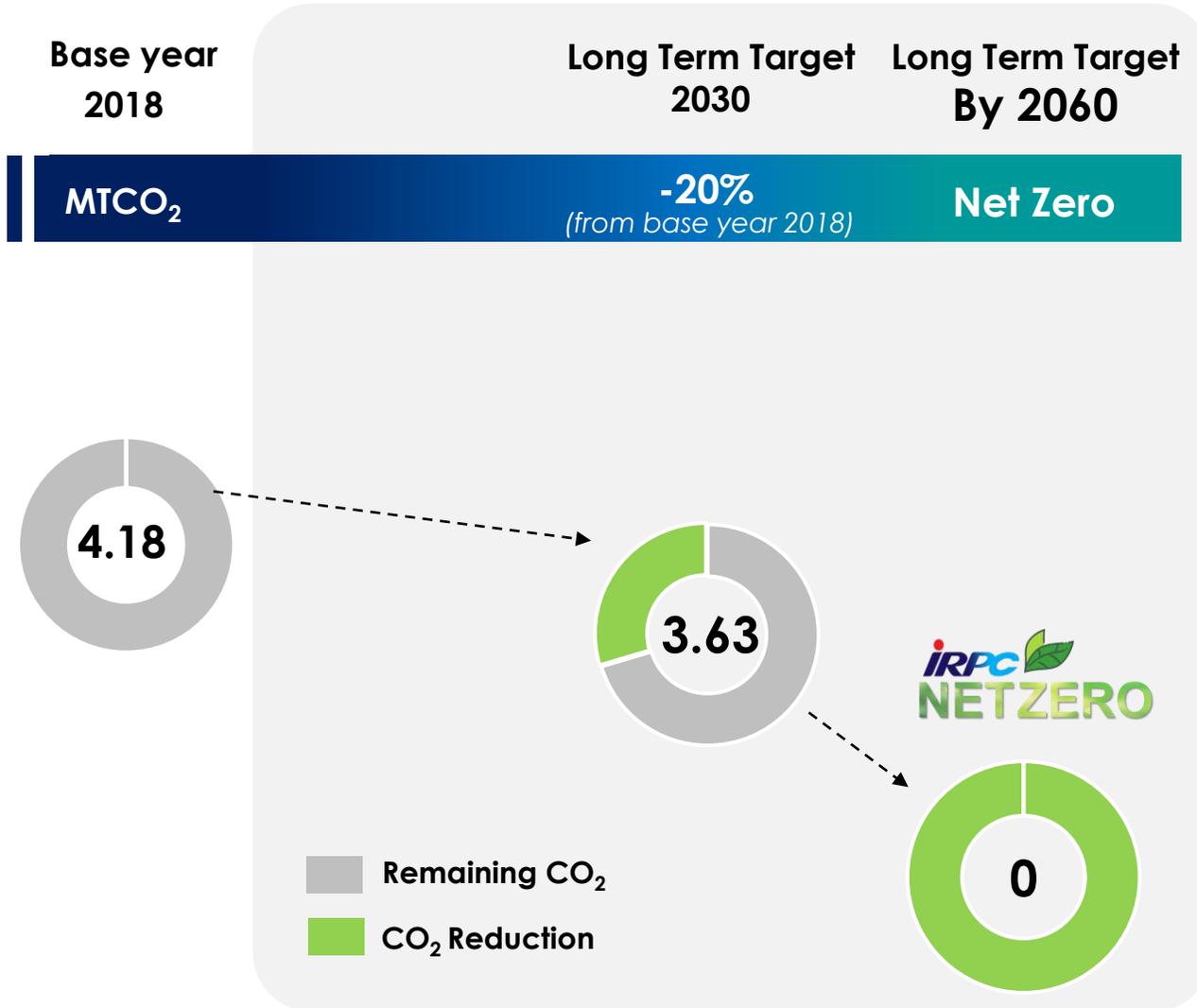
## Shopfloor actions



Set up end-to-end (E2E) sustainability-production system (SPS) for all functions  
 Identify tactical innovations  
 GHG reduction target as corporate KPI and deploy to all related functions

Embed E2E SPS in nature of company and Upskill  
 Set up infrastructure to kick-start implementation  
 Integrate carbon pricing into financial performance and operation planning  
 Implement decarbonization criteria in procurement, sourcing and supply chain

# Our Journey ... To be NET ZERO by 2060 with ERA



Note: Base year 2018  
 • 5 years turn back from current  
 • Normal operation

Note: Number refer to Absolute Remaining CO<sub>2</sub>

## 3 Core Pillars to Drive Net Zero

### 1. Eco-operation & technology (E)

- Energy Intensity Index (EII)
- Solar Power & Divest Coal

### 2. Reshape portfolio (R)

- Renewable Business
- Decarbonized Product
- H2 Ecosystem
- Decarbonized Start-up

### 3. Absorption and offset (A)

- CCS within PTT group
- Forestation

# Focus on 2023 : Set up policies and people engagement

## Activities

Key enablers	Potential action	Action By
<b>Policy and structure</b>	<ul style="list-style-type: none"> <li>• Launch <b>boardroom-level</b> decarbonization levers</li> <li>• Incorporate sustainability concerns and GHG reduction in project <b>steering committee</b></li> <li>• Seek out <b>green financing</b> for decarbonization efforts and change <b>internal financing rules</b></li> <li>• Gear organizations toward sustainability <b>goals and execute strategy</b></li> </ul>	<ul style="list-style-type: none"> <li>• SD</li> <li>• Corporate planning</li> <li>• SD, Finance</li> <li>• Corporate planning</li> </ul>
<b>People</b>	<ul style="list-style-type: none"> <li>• Upskill and Training</li> <li>• Change management program</li> <li>• Communication programs</li> <li>• Leader and role model</li> </ul>	<ul style="list-style-type: none"> <li>• HR</li> <li>• SD, HR</li> <li>• COCA</li> <li>• Top management</li> </ul>
<b>Process</b>	<ul style="list-style-type: none"> <li>• <b>Set up infrastructure</b> to kick-start implementation, also <b>net-zero lab</b></li> <li>• Integrate carbon pricing into <b>financial performance and operation planning</b></li> <li>• Implement decarbonization criteria in <b>procurement, sourcing and supply chain</b></li> </ul>	<ul style="list-style-type: none"> <li>• SD</li> <li>• BD, TE, Envi</li> <li>• Procurement, Supply chain</li> </ul>
<b>System and data tracking</b>	<ul style="list-style-type: none"> <li>• Set up end-to-end (E2E) <b>sustainability-production system (SPS)</b> for all functions</li> <li>• Set up <b>GHG reduction target as corporate KPI</b> and deploy to all related functions</li> <li>• Set up carbon <b>tracking and accounting system</b></li> </ul>	<ul style="list-style-type: none"> <li>• SD, TE, OPS, Envi</li> <li>• Corporate planning</li> <li>• IT, AC, Envi</li> </ul>

# 2023 Key Deliverables

- GHG emission reduction 0.04 MtCO2
- Launch boardroom-level decarbonization levers
- GHG reduction in project steering committee
- Change internal financing rule
- Implement decarbonization criteria in procurement, sourcing and supply chain
- Set up end-to-end (E2E) sustainability-production system (SPS) for all functions
- Set up GHG reduction target as corporate KPI and deploy to all related functions
- Change management program
- EII initiatives in 2023 target to GHG reduction